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Declassified and approved for release by NSA on 07-06-2012 pursuant to E.O. 13526 10/19/44

MEMORANDUM TO GENERAL MARSHALL:

Subj: Army-Navy Communication Intelligence Board -
Establishment of.

1. For the past year an unofficial committee, called the Army-Navy Communication Intelligence Coordinating Committee (ANCICC), comprising representatives of the Director of Naval Communications, the Director of Naval Intelligence, the Assistant Chief of Staff (G-2), and the Chief Signal Officer, has met monthly to consider mutual problems in an effort to achieve better coordination of operations and research in the highly specialized field of Communication Intelligence. The results of this unofficial collaboration have been so beneficial that all four organizations are agreed that the present coordination should be continued not only for the duration of the war, but also during the postwar era.

2. The experience of the past year and present requirements have demonstrated the logic of centralizing control and coordination of this most valuable but very easily lost source of intelligence in a committee comprising those Army and Navy authorities most intimately concerned with its production, dissemination and security. Despite the achievements of the Army-Navy Communication Intelligence Coordinating Committee, full effectiveness has not been realized because the committee was not organized on a sufficiently high level, and owing to its informal nature it could not implement its decisions.

3. As to Army and Navy requirements in the future, the problems to be faced in safeguarding national interests in the postwar economic and diplomatic fields, the necessity for providing adequate intelligence to ensure the maintenance of national security and the speedy completion of postwar commitments by our armed forces, the great need for collaboration in research in a most specialized field, and the desirability of having the U. S. Army and Navy present a united front in dealing with the Communication Intelligence organizations of friendly nations make it imperative that the Army and Navy Communication Intelligence organizations receive official authorization to establish future collaboration on a high level of authority and on a permanent basis.

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4. It is suggested that an Army-Navy Communication Intelligence Board (ANCIB) be established as an advisory Committee of the Chief of Staff, U. S. Army and the Commander in Chief, U. S. Fleet and Chief of Naval Operations, reporting for purposes of security, directly to both authorities rather than through the usual channels of the Joint Chiefs of Staff. This Board should be authorized to coordinate the plans and operations of the Communication Intelligence organizations of the Army and Navy, to issue directives pertinent thereto, and to negotiate with the Communication Intelligence organizations of other nations, subject to the approval of the Chief of Staff, U. S. Army and the Commander in Chief, U. S. Fleet and Chief of Naval Operations, concerning all matters dealing with the production, dissemination and security of Communication Intelligence.

5. It is recommended that the membership of the Army-Navy Communications Intelligence Board (ANCIB) consist of:

1. Director of Naval Communications.
2. Director of Naval Intelligence.
3. Assistant Chief of Staff (G-2).
4. Chief Signal Officer.

6. The Army-Navy Communication Intelligence Board should be assisted by a working committee known as the Army-Navy Communication Intelligence Coordinating Committee, whose membership should consist of:

1. Deputy Chief, Military Intelligence Service, U. S. Army.
2. Commanding Officer, Signal Security Agency.
3. Assistant Director of Naval Communications (Op-20-G).
4. Assistant, Combat Intelligence, (COMINCH) U. S. Navy.

This coordinating committee would appoint various subcommittee's to ensure collaboration in all aspects of research, production, compilation, dissemination and security of Communication Intelligence and to provide coordination in the planning, procurement and operation of the necessary communication facilities.

7. It is recommended that the Army-Navy Communication Intelligence Board be established to carry out the program described above, and that it be authorized to act as an Advisory Board, reporting directly to the Chief of Staff, U. S. Army, and Commander in Chief, U. S. Fleet and Chief of Naval Operations.